



# Reengineering The Army Budget Process



*"With these innovative process improvements and technology enhancements, the Army has taken a tremendous step forward in redesigning and streamlining its budget development process."*

*Vice President  
Al Gore*



# REENGINEERING THE ARMY BUDGET PROCESS

*Integrated resource formulation—  
a single decision process that pro-  
duces the program and the budget*

Army Programmers and Budgeteers



Resource Decisions



Program



Budget



Fine-Tuning

OSD



## **PROGRAM-BUDGET INNOVATIONS**

- Integrated the budget submission with program input and reduced the number of subordinate command budget schedules by 70%
- Reduced the number of Program Evaluation Groups from 14 to 6
- Reduced the number of Management Decision Packages by over 50%

## **USING NEW TECHNOLOGY TO DO THE JOB MORE EASILY AND EFFECTIVELY**

- Command Resource Formulation System and Command Resource Reporting System simplify and streamline subordinate command program and budget submissions
- Program Budget Documenter enables automated submission of procurement budget exhibits from program executive offices and project management offices to HQDA
- Civilian Manpower Obligation Resource System II improves the accuracy, timeliness, and flexibility of civilian manpower costing
- Data Analysis Query System provides 24-hour-a-day automated access to regulations, software, and customized resource management reports
- ASA(FM&C) World Wide Web Homepage disseminates HQDA guidance, publications, and soft-

ware and provides a forum for discussing issues and shared ideas

## THE RESULT

***A budget that is accurate, on time, and supports Army programs and priorities!***

## WHAT'S NEXT?

- Continue to reengineer the Army Resource Formulation Process in conjunction with FM 2000
- Develop new and enhanced automated tools
- Continue to integrate the programming and budgeting phases of PPBES
- Publish the Resource Formulation Guide to document the integrated PPBES process
- Solicit OSD Comptroller support to further streamline budget submission requirements

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*“The Financial Management community is committed to continuous improvements that will enable us to support the Army’s warfighting organizations into the 21st century.”*

*Helen T. McCoy  
Assistant Secretary of the Army  
(Financial Management & Comptroller)*

# FY98 PRESIDENT’S BUDGET

## Budget Highlights

### *Personnel*

- Active Component 495,000
- ARNG 367,000
- USAR 208,000
- Civilians 245,000

### *Readiness for a 10-division force*

- Ground OPTEMPO 800 miles
- Air OPTEMPO 14 flying hours

### *Key Modernization Capabilities*

- Crusader
- Comanche helicopter
- Abrams tank upgrade
- Longbow Apache
- Truck program

### *Quality of Life*

- Stable funding for base operations
- Full funding for barracks construction

**Total Obligational Authority                      \$60.4B**

Military Personnel	25.7
Operations & Maintenance	20.7
Procurement	6.7
RDT&E	4.5
MILCON	0.7
Family Housing	1.3
BRAC	0.4
DERA	0.4

